



**DRAFT:**

# ANNUAL ACTION PLAN

## For Program Year (PY) 2026



**CITY OF SIERRA VISTA, ARIZONA**  
Department of Community Development  
City Hall, 1011 N. Coronado Drive  
(520) 417-4413

Approved by City Council on:

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# Executive Summary

## AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

### 1. Introduction

The City of Sierra Vista, Arizona, is an entitlement community under Title I of the Housing and Community Development Act of 1974 and receives annual Community Development Block Grant (CDBG) funding from the U.S. Department of Housing and Urban Development (HUD). As a condition of funding, the City prepares an Annual Action Plan (AAP) to identify how resources will be allocated in alignment with federal requirements and locally identified priorities.

For Program Year (PY) 2026, the City anticipates receiving \$249,752 in CDBG funds, slightly below the initial planning estimate. Allocations have been adjusted accordingly to ensure full utilization of available resources.

CDBG funds will be used to achieve HUD's national objectives by:

- benefiting low- and moderate-income (LMI) persons,
- supporting neighborhood revitalization,
- improving public facilities and infrastructure, and
- addressing urgent community needs.

This Annual Action Plan outlines the specific projects and strategies the City will implement to respond to priority needs identified in the 2024–2028 Consolidated Plan, with a primary focus on LMI neighborhoods and vulnerable populations.

### 2. Summarize the objectives and outcomes identified in the Plan

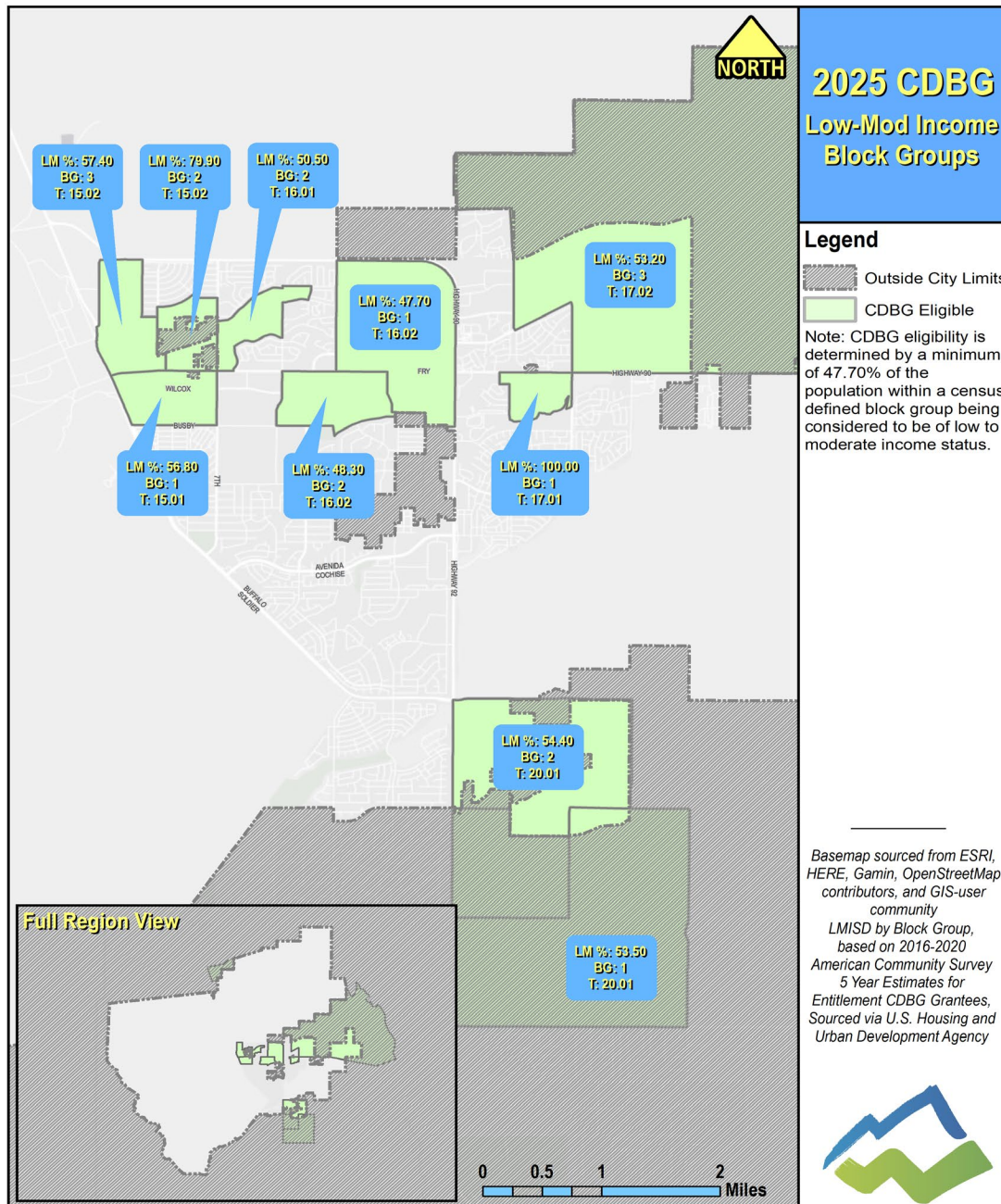
This could be a restatement of items, or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The City's PY 2026 investments are guided by the goals established in the 2024–2028 Consolidated Plan. These goals reflect both statutory requirements and locally identified needs:

- **Public Infrastructure and Facility Improvements**  
*Improve ADA accessibility, public infrastructure, and community facilities in LMI areas.*
- **Housing Rehabilitation and Accessibility**  
*Preserve and improve the existing housing stock through rehabilitation and accessibility enhancements.*
- **Provision of Needed Services**  
*Provide community services for special needs populations (primarily for seniors and youth), mental health services, and homeless services.*

- **Neighborhood Stabilization**  
*Address conditions of slum and blight and improve neighborhood quality.*
- **Fair Housing**  
*Promote equal access to housing and reduce discriminatory barriers.*

PY 2026 activities are designed to produce measurable outcomes in these areas, including improved public safety infrastructure, expanded access to services, and targeted investments in LMI neighborhoods.



### 3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

Over the past five years, the City has demonstrated consistent and effective administration of CDBG funds in compliance with HUD requirements. Key accomplishments include:

- Strategic investments in public infrastructure within LMI areas, including park improvements and fire protection enhancements;
- Public facility upgrades supporting critical service providers, including emergency shelter, transitional housing, and community service organizations;
- Implementation of emergency home repair and accessibility programs;
- Ongoing funding of public service programs addressing youth development, homelessness prevention, legal assistance, and crisis response; and
- Proactive neighborhood revitalization efforts through code enforcement and targeted improvements.

These efforts have resulted in measurable improvements in neighborhood conditions, service delivery capacity, and quality of life for LMI residents. CDBG expenditures by Consolidated Plan Goal during this timeframe is portrayed in the following table.

ACTIVITY NAME	PY 21	PY 22	PY 23	PY 24	PY 25	TOTAL
<b>PUBLIC FACILITIES/INFRASTRUCTURE</b>						
Soldier Creek Park, Phase 2	\$0.00	\$227,172	\$0	\$0	\$0	\$227,172
Eddie Cyr Park	\$174,486	\$0	\$0	\$0	\$0	\$174,486
GNA Kitchen Remodel	\$18,945	\$0	\$0	\$0	\$0	\$18,945
St. Vincent Parking Lot	\$15,000	\$0	\$0	\$0	\$0	\$15,000
Montobello Fire Hydrants	\$0	\$0	\$162,575	\$22,033	\$0	\$184,608
Henry Jones Legacy Park Development (Ph. 1)	\$0	\$0	\$0	\$177,407	\$132,662	\$310,069
Walkways/Common Areas for Transitional Homes	\$0	\$0	\$0	\$0	\$58,858	\$58,858
<b>PF/I TOTAL</b>	<b>\$208,431</b>	<b>\$227,172</b>	<b>\$162,575</b>	<b>\$199,440</b>	<b>\$191,520</b>	<b>\$989,138</b>
<b>BLIGHT REMOVAL</b>						
Rehabilitate Thrift Store Parking Lot	\$0	\$0	\$0	\$0	\$17,042	\$17,042
<b>BR TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$17,042</b>	<b>\$17,042</b>
<b>HOUSING REHABILITATION</b>						
Emergency Home Repair	\$50,000	\$25,000	\$0	\$0	\$0	\$75,000
<b>HR TOTAL</b>	<b>\$50,000</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$75,000</b>
<b>PROGRAM SERVICES</b>						
Boys & Girls Club Scholarships	\$0	\$0	\$0	\$17,091	\$0	\$17,091
Emergency Crisis/Community Assistance	\$0	\$0	\$15,750	\$17,091	\$11,042	\$43,883
Cochise Family Advocacy Center, Inc.	\$0	\$0	\$15,750	\$0	\$0	\$15,750
Southern Arizona Legal Aid Inc.	\$0	\$0	\$6,000	\$0	\$0	\$6,000
GNA Bed/Mattress Replacement	\$0	\$0	\$0	\$2,778	\$0	\$2,778
Better Work/Community Connect	\$0	\$0	\$0	\$0	\$25,763	\$25,763
<b>PS TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$37,500</b>	<b>\$36,960</b>	<b>\$36,805</b>	<b>\$111,265</b>
<b>ADMINISTRATION</b>						
Administration/Planning	\$0	\$0	\$50,000	\$10,000	\$0	\$60,000
<b>ADMIN TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$10,000</b>	<b>\$0</b>	<b>\$60,000</b>
<b>OVERALL TOTAL</b>	<b>\$258,431</b>	<b>\$252,172</b>	<b>\$250,075</b>	<b>\$246,400</b>	<b>\$245,367</b>	<b>\$1,252,445</b>

#### **4. Summary of Citizen Participation Process and consultation process**

Summary from citizen participation section of plan.

The City conducted a robust citizen participation process consistent with HUD requirements and the adopted Citizen Participation Plan. Key activities included:

- Publication of a Notice of Funding Availability (January 26, 2026);
- A pre-application meeting to assist potential applicants (February 10, 2026);
- Review and ranking of applications by the Neighborhood Commission (March 9, 2026);
- A City Council public hearing for applicant presentations and policy direction (March 26, 2026);
- A 30-day public review period for the draft Annual Action Plan (April 23 – May 23, 2026); and
- Final City Council public hearing and adoption (May 28, 2026).

This process ensured transparency, stakeholder engagement, and alignment between community needs and funding priorities.

#### **5. Summary of public comments**

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

See meeting minutes in the Appendix for public comments.

#### **6. Summary of comments or views not accepted and the reasons for not accepting them**

Feedback received from residents and stakeholders informed project selection and priority setting. All comments that were submitted were reviewed and accepted.

#### **7. Summary**

The PY 2026 Annual Action Plan represents a focused and strategic investment of limited federal resources to address Sierra Vista's most pressing community development needs. Guided by the Consolidated Plan and informed by public input, the City will continue to prioritize infrastructure improvements, essential services, and neighborhood revitalization efforts that deliver measurable benefits to low- and moderate-income residents.

**PR-05 Lead & Responsible Agencies – 91.200(b)**

**1. Agency/entity responsible for preparing/administering the Consolidated Plan**

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

<b>Agency Role</b>	<b>Name</b>	<b>Department/Agency</b>
CDBG Administrator	SIERRA VISTA	Community Development Department

**Table 1 – Responsible Agencies**

**Narrative (optional)**

The City of Sierra Vista, Department of Community Development is responsible for managing the CDBG program, including administering all grants, preparing the Five-Year Consolidated Plan, the Annual Action Plan, the Consolidated Annual Performance and Evaluation Report, and financial reporting. The Department of Community Development works closely with Public Works and the Finance Departments, as well as any other pertinent City or County Departments.

**Consolidated Plan Public Contact Information**

Inquiries, comments, or complaints concerning the Consolidated Plan, any amendments, or performance reports, can be conveyed by contacting City staff at:

*City of Sierra Vista  
Community Development Department  
1011 North Coronado  
Sierra Vista, AZ 85635  
Telephone: (520) 417-4413  
Fax: (520) 452-7023  
Matt.McLachlan@SierraVistaAZ.gov  
Business hours: 8:00 a.m. – 5:00 p.m., Monday through Friday.*

Complaints and related comments on the programs may also be offered at the public hearings.

Written responses to all written complaints may also be made to the Arizona Field Office of the U.S. Department of Housing and Urban Development (HUD) at the following address:

*U.S. Department of Housing and Urban Development  
Community Planning and Development Division  
2800 N. Central Avenue, Suite 700  
Phoenix, Arizona 85004  
Phone: 602-379-7100  
Fax: 602-379-3985  
TTY: 602-379-7181*

## AP-10 Consultation – 91.100, 91.200(b), 91.215(l)

### 1. Introduction

Institutional coordination of the Consolidation Plan establishes a unified vision for community development. The City uses a collaborative process to shape various programs into effective, coordinated strategies. This process also facilitates the opportunity for planning and citizen participation to take place in a comprehensive context, attempting to reduce duplication of effort at the local level. Completed surveys and input received at public meetings were pivotal in preparing the Needs Assessment, Market Analysis, and Strategic Plan components of the Consolidated Plan.

#### **Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l))**

The City will execute this Consolidated Plan in harmony with public, private and nonprofit agencies. Nonprofit agencies may include, but are not limited to, service providers and community housing development organizations. Private sector partners may include, but are not limited to, local financial institutions, developers, and local businesses. The City works closely with its partners to design programs that address identified needs.

#### **Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

Reaching out to homeless persons and assessing their individual needs in the community is a collaborative effort comprising numerous individuals, agencies, and organizations. The City participates in the Local Coalition to End Homelessness (LCEH), a committee of the State of Arizona Balance of State Continuum of Care. Through the LCEH, the City coordinates with a network of partner agencies that provide services in Cochise County. By sharing information and resources, the agencies that comprise the LCEH can maximize their efficiency and effectiveness in preventing homelessness, outreach to the homeless, and in restoring homeless people to housing. The LCEH is encouraged by a federal funding requirement that community agencies work together to address the full continuum of causes, consequences, and solutions to end homelessness. The City shares a distribution list with the LCEH to provide information and updates about CDBG funding availability and its programs and initiatives.

In the summer of 2020, the City undertook a gaps analysis that involved standardized interviews with 27 organizations involved in the Continuum of Care. Areas of investigation included mental health, housing, employment, and outreach. The report compiled a list of recommended best practices and potential areas for improvement.

The analysis revealed that available services are geographically spread out, hard to navigate and difficult to access. In early 2022, the City developed and implemented a monthly “pop up” one stop resource and referral center to provide a central location for homeless individuals and persons experiencing a crisis to access the continuum of services that are locally available to improve their situation. The monthly four-hour events are held at a City facility. Registration volunteers greet the clients and help

them determine what services they need. An intake sheet is completed that is used to track the services the client seeks. A meal and giveaways, such as a Better Bucks Booklet and essentials, are offered. Better Bucks of Sierra Vista has assumed responsibility for organizing and carrying out the monthly events through a Subrecipient Agreement with the City.

In 2023, the City, in partnership with Better Bucks of Sierra Vista, implemented a new voluntary civic day labor program “Better Work” that put homeless individuals on the path to finding meaningful employment. The City received \$52,250 in matching grant assistance from the Arizona Department of Housing who is administering a “Homeless Service Grant Pilot Program” funded by the State Legislature. All work assignments occur on publicly owned land and rights-of-way. Jobs include the removal of non-hazardous trash, litter, debris, weeds, and graffiti. Workers who are hired as “independent contractors” for employment purposes, are supervised by City employees. Transportation to and from the job site is provided along with lunch and any tools and safety gear that is needed. Optional wrap around services is offered to those who participate. Between January 2023 and March 2024, the workers have removed 55,180 pounds of trash from State Trust lands and other public property. Several homeless individuals have secured housing and become gainfully employed with the help of non-profit service providers supporting the program.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

The City participates in the Local Coalition to End Homelessness (LCEH) which serves as a Committee to the Arizona Balance of State’s Continuum of Care. The City participated in the LCEH’s Strategic Plan that is used to evaluate outcomes. The City does not administer HMIS but works closely with not-for-profit community service and housing providers on the LCEH who manage the system.

The City does not receive ESG funds, and no agencies receive ESG funds.

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction’s consultations with housing, social service agencies and other entities**

**Table 2 – Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	Good Neighbor Alliance
	<b>Agency/Group/Organization Type</b>	Services-homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The Agency is consulted on an ongoing basis through our coordinated outreach efforts and work on the LCEH. The City has entered into a funding agreement with Catholic Community Services of Southern Arizona, Inc. who merged with GNA and took over the emergency shelter in February 2025. The Agreement provides transitional funding to cover budget shortfalls through the end of 2026 to maintain shelter operations.
2	<b>Agency/Group/Organization</b>	United Way of Sierra Vista & Cochise County, Inc.
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Health Services-Employment
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	They were consulted during the application process on community needs related to subsistence payments (rent and utility payment assistance); employment; and other basic needs.
3	<b>Agency/Group/Organization</b>	Boys and Girls Club of Sierra Vista, Inc.
	<b>Agency/Group/Organization Type</b>	Services-Children
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The Agency was consulted during the application process on their facility needs.
4	<b>Agency/Group/Organization</b>	Echoing Hope Ranch
	<b>Agency/Group/Organization Type</b>	Services- Persons with Intellectual and Developmental Disabilities
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The Agency was consulted during the application process on their facility needs.
5	<b>Agency/Group/Organization</b>	Juniper Micron Deployment dba Warrior Healing Center
	<b>Agency/Group/Organization Type</b>	Services – Disabled Veterans/Crisis Intervention
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The Agency was consulted during the application process on their facility needs.
4	<b>Agency/Group/Organization</b>	Institute for Digital Inclusion Acceleration (IDIA)
	<b>Agency/Group/Organization Type</b>	Services - Narrowing the Digital Divide
	<b>What section of the Plan was addressed by Consultation?</b>	Broadband
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The Agency was consulted during the application process on expanding digital access and navigation services to LMI residents in Sierra Vista.
4	<b>Agency/Group/Organization</b>	ALLO Fiber
	<b>Agency/Group/Organization Type</b>	Services - Broadband Internet Service Providers Services - Narrowing the Digital Divide
	<b>What section of the Plan was addressed by Consultation?</b>	Broadband
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	ALLO is currently installing fiber in Sierra Vista to increase service options in Sierra Vista.

**Identify any Agency Types not consulted and provide rationale for not consulting**

None.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

<b>Name of Plan</b>	<b>Lead Organization</b>	<b>How do the goals of your Strategic Plan overlap with the goals of each plan?</b>
Continuum of Care	Arizona Department of Housing	Consistent

**Table 3 – Other local / regional / federal planning efforts**

**AP-12 Participation – 91.105, 91.200(c)**

**1. Summary of citizen participation process/Efforts made to broaden citizen participation  
Summarize citizen participation process and how it impacted goal-setting**

Comments and concerns raised during the citizen participation process were taken into consideration when developing the Annual Action Plan's priority list.

**Citizen Participation Outreach**

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Meeting	LCEH	Met with members of the Local Coalition on Ending Chronic Homelessness (LCEH) in Cochise County on 1/21/26 to inform them that the City will be issuing a Notice of Funding Availability for PY 26 CDBG funds and to encourage applications.	Answered questions on historical funding applications, priorities, process, etc.	This was intended to be informational, and all questions were addressed.	
2	News-paper Ad	Non-targeted/ broad community	Published NOFA on 01/25/26 advertising CDBG funding estimate (\$250k); pre-application meeting (2/10/26); Neighborhood Commission Application Review Meeting (3/9/26) and City Council public hearing and tentative selection (3/26/26)	N/A	N/A	
3	Public Meeting	Non-targeted/ broad community	Pre-application meeting held on 2/10/26 to discuss potential requests, application requirements, and tentative schedule. The meeting was attended by Dr. Anthony Reed (UWSVCC; Demetrius Drake (BGCSV; Amanda Paddock and Alicia Stewart of Echoing Hope Ranch)	Discussion on potential applications.	All comments were accepted.	
4	Public Meeting	Non-targeted/ broad community	Met with Sierra Vista Neighborhood Commission members on 3/09/26 to review and rank funding applications.	See meeting minutes	All comments were accepted.	
5	Public Hearing	Non-targeted/ broad community	03/26/26 City Council public hearing and presentation of PY 26 funding requests.	See meeting minutes.	All comments that were received were accepted.	<a href="https://www.sierravistaaz.gov/home/showpublisheddocument/15497/639102265625530000">https://www.sierravistaaz.gov/home/showpublisheddocument/15497/639102265625530000</a>

6	Public Meeting	Non-targeted/ broad community	Advertisement of 30-Public Comment Period and 04/23/26 Public Meeting	See Meeting Minutes	All comments that were received were accepted.	
7	Public Hearing	Non-targeted/ broad community	City Council Public Hearing and Presentation of final PY 26 Annual Action Plan on 05/28/26.	See meeting minutes.	All comments that were received were accepted.	

### Expected Resources

#### AP-15 Expected Resources – 91.220(c)(1,2) Introduction

#### Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	\$249,752	\$0	\$0.00	\$249,752	\$554,881	Additional resources for leveraging may include State and Federal grants, City Departments, public or social service providers, or other sources.

**Table 4 - Expected Resources – Priority Table**

#### Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The City will cultivate funding partners who can match the City's investment in CDBG funds. The City administration recognizes that the City's annual entitlement and formula allocations are not sufficient to meet all of its needs. Additional funds need to be raised to ensure that more infrastructure improvements, affordable housing, and community services are available for those in need.

Matching requirements will be satisfied with other eligible financial resources and/or in-kind services, and the City will continue to seek this type of matching as well as financial matches.

The City uses general fund resources for infrastructure and community service activities on a regular basis, but such funds are becoming increasingly limited in light of other needs and priorities across the City. While the City actively seeks additional funding from a range of sources, many of these sources are applications for highly competitive grants, and there is no assurance of receiving these funds.

**If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

The City has been instrumental in acquiring slum properties being auctioned, due to non-payment of taxes, and ensuring the properties will be redeveloped into low-income housing or other options that will benefit the low-income neighborhoods.

#### **Discussion**

Please see the preceding responses.

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**Annual Goals and Objectives**

**AP-20 Annual Goals and Objectives  
Goals Summary Information**

<b>Sort Order</b>	<b>Goal Name</b>	<b>Start Year</b>	<b>End Year</b>	<b>Category</b>	<b>Geographic Area</b>	<b>Needs Addressed</b>	<b>Funding</b>	<b>Goal Outcome Indicator</b>
<b>1</b>	Public Infrastructure/Facility Improvements	2024	2028	Non-Housing Community Development	Low/Mod Neighborhoods	Public Improvements/ Infrastructure	CDBG: \$212,289.20	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 3,646 persons plus 4 households
<b>3</b>	Provision of Needed Services	2024	2028	Homeless/Non-Homeless Special Needs Non-Housing Community Development	Citywide	Public Service Programs	CDBG: \$37,462.80	Public service activities other than Low/Moderate Income Housing Benefit: 1,050 persons

**Table 5 – Goals Summary**

**Goal Descriptions**

<b>1</b>	<b>Goal Name</b>	Public Infrastructure/Facility Improvements
	<b>Goal Description</b>	Provide ADA improvements, public facility improvements, and infrastructure
<b>3</b>	<b>Goal Name</b>	Provision of Needed Services
	<b>Goal Description</b>	Provide community services for special needs populations (primarily for seniors and youth), mental health services, and homeless services.

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## Projects

### AP-35 Projects – 91.220(d)

#### Introduction

The PY 2026 Annual Action Plan prioritizes public infrastructure and facility improvements and community services that directly benefit low and moderate-income residents and vulnerable population including youth and adults with intellectual or developmental disabilities.

#### Projects

#	Project Name
1	Fry Townsite Fire Safety Improvement Project
2	Henry Jones Legacy Park Enhancements
3	Warrior Healing Center Roof Repairs and HVAC Replacement
4	United Way Emergency Crisis/Community Assistance Fund
5	BCCSV Youth Scholarships
6	Echoing Hope Ranch Growing Independence Program

**Table 6 - Project Information**

#### Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The allocation of Community Development Block Grant (CDBG) funding for Program Year 2025 is directly informed by the priority needs identified in the City of Sierra Vista's 2024-2028 Consolidated Plan. These priorities were established through a comprehensive planning process that included stakeholder consultation, public meetings, and analysis of community needs. The five principal priorities identified are:

1. Public Infrastructure and Facility Improvements.
2. Housing Rehabilitation and Related Services.
3. Provision of Essential Community Services.
4. Neighborhood Stabilization.
5. Advancement of Fair Housing.

Among these, public infrastructure and facility improvements continue to rank as the highest community priority. This is largely due to their visible and lasting impact on the quality of life in low- and moderate-income neighborhoods. Investments in sidewalks, ADA accessibility, drainage, and public spaces not only address immediate safety and access concerns but also contribute to long-term neighborhood revitalization.

The development of the Annual Action Plan was informed by active coordination with internal City departments and external agencies involved in public infrastructure, social services, housing, and homelessness prevention. Consultations included formal meetings, cross-departmental planning sessions, and direct outreach to nonprofit and community organizations. Additionally, the City solicited public input through community meetings, formal public hearings, and online feedback. All

projects recommended for funding are consistent with the City’s stated goals and demonstrate alignment with the needs of low-income and special needs populations.

The primary barrier to addressing all identified needs is the limited availability of financial resources. While the City receives annual CDBG allocations, these funds are not sufficient to meet the growing and diverse needs of the community, particularly in light of increasing costs for capital projects and service delivery.

Recent economic disruptions and inflationary pressures have led to constrained budgets at the federal, state, and local levels. As a result, the City faces significant challenges in fully funding priority programs and infrastructure initiatives.

A secondary, but equally critical barrier is rising demand for public services, particularly among vulnerable populations such as low-income families, seniors, persons experiencing homelessness, and those facing mental health challenges. This demand places additional pressure on local service providers, many of whom are already operating at or beyond capacity.

In this context, the City continues to prioritize investments that:

- Address core infrastructure deficiencies;
- Prevent homelessness and housing instability;
- Leverage partnerships for greater impact;
- Promote accessibility.

These strategies aim to maximize the effectiveness of limited CDBG funds while continuing to respond to the most pressing community development challenges.

**AP-38 Project Summary**

**Project Summary Information**

<b>1</b>	<b>Project Name</b>	Fry Townsite Fire Safety Improvements
	<b>Target Area</b>	Low/Mod Neighborhood Area Benefit (Block Group 2, Census Tract 15.02)
	<b>Goals Supported</b>	Public Infrastructure/Facility Improvements
	<b>Needs Addressed</b>	Public Improvements/Infrastructure
	<b>Funding</b>	\$50,000
	<b>Description</b>	Install four new fire hydrants at strategic locations to serve the Fry Townsite Neighborhood
	<b>Target Date</b>	6/30/28
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	According to Arizona ACS 2023 Census Block Group Data, there are 1,529 residents within BG 2, CT 15.02. Of the total 743 housing units, 731 are occupied. Approximately 80% of the households fall within the LMI bracket.

	<b>Location Description</b>	Tacoma Street right-of-way between N. 1 <sup>st</sup> St and N 6 <sup>th</sup> St.
	<b>Planned Activities</b>	<p>The primary goal of this project is to improve fire protection infrastructure within the Fry Townsite LMI Area by enhancing fire hydrant coverage, ensuring adequate fire access for emergency response, and protecting homes and residents from preventable fire loss.</p> <p>The installation of four new fire hydrants will produce the following outcomes:</p> <ul style="list-style-type: none"> <li>* Improved fire protection coverage within the Fry Townsite neighborhood to meet recommended fire flow spacing standards under the adopted Fire Code.</li> <li>* Reduce set-up time for fire suppression operations by providing immediate, proximate water access.</li> <li>* Invest federal funds directly into permanent public infrastructure improvements within a HUD designated LMI neighborhood with 80% LMI population.</li> </ul> <p>The lack of adequate fire hydrants affects the fire department response by increasing the amount of hose and apparatus required to supply water to a residential fire. Currently, no fire apparatus in the area carries more than 1000' feet of supply line, meaning that two engines would be required just to lay a single line. This not only takes a considerable amount of time and manpower but significantly increases the risk of supply line rupture, as well as reduces travel pathways both in and out of the area. Most residential fires require a second water supply source, so this means that two more apparatus would be needed or water tenders from neighboring departments would be needed to fill the gaps in supply.</p>
2	<b>Project Name</b>	Henry Jones Legacy Park Enhancements
	<b>Target Area</b>	Low/Mod Neighborhood Area Benefit (BG 1 of CT 15.01 and BG's 2, 3 of CT 15.02)
	<b>Goals Supported</b>	Public Infrastructure/Facility Improvements
	<b>Needs Addressed</b>	Public Improvements/Infrastructure
	<b>Funding</b>	CDBG: \$23,441.20
	<b>Description</b>	Park Development
	<b>Target Date</b>	6/30/28
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	3,305 persons (1,782 households)
	<b>Location Description</b>	1 Fab Avenue, Sierra Vista, AZ 85635
	<b>Planned Activities</b>	(03F) Parks, Recreational Facilities. Additional plaza features such as public art, landscaping, lighting, and other similar amenities as the budget allows.

3	<b>Project Name</b>	Warrior Healing Center – HVAC Replacement/Roof Repairs
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Public Infrastructure/Facilities Improvements
	<b>Needs Addressed</b>	Public Facility Improvements
	<b>Funding</b>	CDBG: \$138,848.00
	<b>Description</b>	HVAC Replacement/Roof Repairs
	<b>Target Date</b>	6/30/27
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	735 persons
	<b>Location Description</b>	1838 Paseo San Luis, Sierra Vista
	<b>Planned Activities</b>	(03Z) Other Improvements Not Listed in 03A-03T. Full tear-off/disposal of existing roof materials; replace up to 60 sheets rotted decking; install 1–3" closed-cell SPF foam with tapered crickets at penetrations/parapets; apply two coats acrylic elastomeric coating (10-yr warranty); add custom metal coping on parapets; replace 15 rooftop HVAC units with high-efficiency Day & Night models (2x2-ton, 1x2.5-ton, 4x3-ton, 3x3.5-ton, 2x4-ton, 2x5-ton) plus Mitsubishi ductless mini-split; include duct tie-ins, gas/electric, condensate drains, crane, disposal.
4	<b>Project Name</b>	<b>Emergency Crisis/Community Assistance Fund</b>
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provision of Needed Services
	<b>Needs Addressed</b>	Public Service Programs
	<b>Funding</b>	CDBG: \$19,980.16
	<b>Description</b>	Subsistence payments (short-term rent and utility assistance); employment services; and food distribution to low-income clientele.
	<b>Target Date</b>	6/30/27
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	200 LMI persons residing in Sierra Vista or limited clientele
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	(05Q) Subsistence Payments. Funds will be provided for one month of back rent/utilities to help low-income families avoid eviction or utility disconnections as well as food assistance.
5	<b>Project Name</b>	BCCSV Youth Scholarships
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provision of Needed Services
	<b>Needs Addressed</b>	Public Service Programs

<b>Funding</b>	CDBG: \$9,990.08
<b>Description</b>	Program scholarships for before and after school program services
<b>Target Date</b>	6/30/27
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	40 persons
<b>Location Description</b>	BGCSV on and off-site programs (Carmichael Elementary)
<b>Planned Activities</b>	(05D) Youth Services/(05L) Child-Care Services. Funding for access to services for extremely low and/or low to moderate income residents that otherwise would go unassisted. The core areas of focus are character and leadership; sports fitness and recreation; the arts; health and life skills; education and career development.
<b>Project Name</b>	Echoing Hope Ranch Growing Independence Program
<b>Target Area</b>	Citywide
<b>Goals Supported</b>	Provision of Needed Services
<b>Needs Addressed</b>	Public Service Programs
<b>Funding</b>	\$7,492.56
<b>Description</b>	Provide transition support to independent living arrangements for persons with IDD in Sierra Vista.
<b>Target Date</b>	6/30/27
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	4
<b>Location Description</b>	8344 S. Hereford Road, Hereford, AZ 85615
<b>Planned Activities</b>	05B Services for Persons with Disabilities. Assist clients in identifying appropriate rental property, completing application paperwork, and paying application/security deposit; setup of utilities; complete a move-in and security check.

## AP-50 Geographic Distribution – 91.220(f)

### Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The City of Sierra Vista prioritizes CDBG investments in geographic areas with the highest concentrations of low-and moderate-income (LMI) households, consistent with HUD eligibility requirements and the City’s adopted Five-Year Consolidated Plan. The greatest identified needs – particularly in the categories of public infrastructure and facility improvements and neighborhood stabilization – are located in these LMI areas. Accordingly, a significant share of resources will be directed to these neighborhoods through place-based investments.

Key site-specific projects located in or directly benefiting Low/Mod neighborhoods include: (1) Fry Townsite Fire Safety Improvements; and (2) Henry Jones Legacy Park Enhancements.

In regard to citywide, income-based initiatives, those include:

- Replacing HVAC units and completing roof repairs at the WHC facility
- Emergency Crisis/Community Assistance Fund providing subsistence payments and food assistance administered by the United Way of Sierra Vista and Cochise County, Inc.;
- Before and After-School program scholarships offered by the Boys and Girls Club of Sierra Vista, Inc.;
- The Growing Independence Program providing direct financial and logistical support to independent living for adults with IDD.

### Geographic Distribution

Target Area	Percentage of Funds
Citywide (Income-Based)	71%
Low/Mod Neighborhoods	29%

Table 7 - Geographic Distribution

### Rationale for the priorities for allocating investments geographically Discussion

The City’s geographic allocation strategy is guided by the following principles:

- Compliance with HUD’s national objectives, which require that CDBG-funded activities benefit LMI persons, prevent or eliminate slums or blight, or respond to urgent needs.
- Alignment with local priorities established in the 2024-2028 Consolidated Plan, which identifies the improvement of public infrastructure and neighborhood conditions in LMI areas as a top priority.
- Maximization of impact through concentrated investment in historically underserved neighborhoods.

To comply with HUD regulations for area benefit activities, the City ensures that at least 51% of the residents in targeted areas are LMI as determined by the most recent Census or HUD-approved data.

Citywide activities funded under the Plan are limited to services that benefit eligible individuals or households based on income or special needs criteria and are designed to complement geographic investments by ensuring broad access to emergency assistance and employment support.

## Affordable Housing

### AP-55 Affordable Housing – 91.220(g)

#### Introduction

The City places a high priority on expanding homeownership opportunities in Sierra Vista, especially for low- and moderate-income households. Although the City does not anticipate undertaking direct affordable housing activities in the upcoming program year, it remains committed to the long-term goal of supporting affordable housing through partnerships with local non-profit organizations and developers. These partners will continue to construct modestly priced new homes and rehabilitate existing homes for resale at attainable price levels. Funding for emergency home repair assistance is anticipated in future program years.

One Year Goals for the Number of Households to be Supported	Number of Households
Homeless	0
Non-Homeless	0
Special-Needs	0
Total	0

**Table 8 - One Year Goals for Affordable Housing by Support Requirement**

One Year Goals for the Number of Households Supported Through	Number of Households
Rental Assistance	0
The Production of New Units	0
Rehab of Existing Units	0
Acquisition of Existing Units	0
Total	0

**Table 9 - One Year Goals for Affordable Housing by Support Type**

#### Discussion

The City of Sierra Vista will not undertake any affordable housing activities with CDBG funds in the upcoming program year. However, it recognizes the ongoing need for safe, decent, and affordable housing, particularly for first-time homebuyers and households with limited incomes. To that end, the City will continue to support efforts by local non-profits, private developers, and Cochise County agencies that address housing affordability. These collaborative efforts lay the groundwork for future investment in housing programs, particularly those involving housing rehabilitation, which is expected to be funded in subsequent years.

## **AP-60 Public Housing – 91.220(h)**

### **Introduction**

The City of Sierra Vista does not have a Public Housing Authority nor does the City own or operate any public housing. Additionally, the City of Sierra Vista does not administer any Section 8 certificates. As a result, the needs of public housing are not within the scope of this Consolidated Plan. In the absence of a locally administered program, the City works cooperatively with the Housing Authority of Cochise County (HACC) which provides City residents any Section 8 and VASH vouchers.

### **Actions planned during the next year to address the needs to public housing**

As previously mentioned, the City works cooperatively with the HACC regarding referrals to the HACC's voucher program. The HACC recently acquired 198 Housing Choice Vouchers which are filled to capacity. In addition, the HACC continually looks for grants that may be beneficial to the area; whether it is to assist youth aging out of foster care or mitigate lead-based paint. The HACC is also collaborating with Cochise County Development Services to pursue a grant to cover a housing study for the community. During the next year, the City will pursue opportunities to coordinate with Cochise County regarding a housing study.

### **Actions to encourage public housing residents to become more involved in management and participate in homeownership**

The City coordinates directly with the HACC regarding referrals to the HACC's voucher and Family Self-Sufficiency (FSS) programs. Although the HACC does not have a homeownership program, education, management and homeownership are encouraged in HACC's FSS program. HACC's FSS Coordinator maps a case plan with the client who sets goals and timelines to improve their income. As the family income increases, their portion of the rent does also. However, the amount of the rental increase of the family is put into an escrow account with the HACC. As a result, upon successful completion of the program, multiple participants have used their escrow money as a down payment on a house or to pay for tuition at a college.

### **If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

No. The HACC PHA is not designated as troubled (i.e., not applicable).

### **Discussion**

The PHA serving the Sierra Vista area is the HACC. The HACC only operates a housing voucher program and does not own or manage any public housing units or developments. The City works cooperatively with, and coordinates directly with, the HACC regarding referrals to the HACC's voucher and FSS programs. The HACC is not designated as troubled, and the HACC has Fair Housing policies and procedures in place to comply with applicable Civil Rights laws and affirmatively further Fair Housing in Cochise County, for applicants/referrals to and participants in the HACC's voucher and FSS programs. In addition to cooperation and coordination with the HACC, the City actively pursues opportunities to coordinate with Cochise County regarding the availability of affordable housing the region.

## **AP-65 Homeless and Other Special Needs Activities – 91.220(i)**

### **Introduction**

This section outlines Sierra Vista’s one-year goals and specific action steps to carry out the homeless strategy identified in the Consolidated Plan. It also describes planned activities that address the supportive housing needs of non-homeless special needs populations.

Although the City does not directly operate homeless services, it plays a vital coordinating and support role. The City participates in the regional Continuum of Care (CoC), maintains a Commission on Disability Issues, and works closely with key regional partners including the United Way of Sierra Vista, and the Southwest Fair Housing Council.

Going forward, the City will continue to assess the needs of people experiencing homelessness and other vulnerable populations, and to build the policies, procedures, and capacity necessary to more directly support these populations.

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including**

#### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

The City will consider funding subrecipient activities to address the housing and supportive service needs of persons who are homeless, and those that have special needs. However, at this time, the City does not have the procedures, policies or mechanisms in place to assist to provide these types of services directly.

The City government cannot directly assist persons experiencing homelessness; rather it relies on the Good Neighbor Alliance (owns the homeless shelter) and other service-oriented agencies to assist those persons. The Cochise County Resources Guide lists a number of organizations and agencies that provide food, clothing, financial assistance, healthcare, and transportation assistance. These include State and County agencies and organizations such as the Catholic Community Services of Southern Arizona, the Salvation Army, Sierra Vista United Methodist Church, Southeastern Arizona Community Action Program, Southern Arizona Humanitarian Aid Resource Alliance (S.A.H.A.R.A.), services from Fort Huachuca and the Good Neighbor Alliance.

The City will consider funding subrecipient activities to address the housing and supportive service needs of persons who are homeless, and those that have special needs. However, at this time, the City does not have the procedures, policies or mechanisms in place to assist to provide these types of services directly.

#### **Addressing the emergency shelter and transitional housing needs of homeless persons.**

The City of Sierra Vista is home to one emergency shelter: the Good Neighbor Alliance (GNA), which serves men, women, families – including those with pets. In addition, the Forgach House, operated by Catholic Community Services (CCS), provides shelter and support to survivors of domestic violence.

GNA has been the recipient of a PATH grant for several years, which supports outreach services

throughout Cochise County. The facility offers emergency and temporary shelter services, including:

- A walk-in shower program
- Clothes washing services
- Nightly meals
- AA and NA meetings
- On-site case management to connect clients with HUD and DES programs.

The GNA shelter includes 22 beds, although actual capacity varies depending on family size. In FY 2023-2024, the shelter provided services to 180 unduplicated guests, including eight families, and averaged 15–16 guests per night. While the average length of stay is 30 days or less, clients may remain for up to 5–6 months, provided they follow shelter guidelines and their individualized case plans. The primary goal is to transition guests into a permanent housing program during their stay.

Since GNA's establishment, the City has invested \$487,047 in federal Community Development Block Grant (CDBG) funds for capital improvements. Recent investments include the replacement of worn bunk beds and mattresses.

In October 2024, the City was awarded \$76,620 under the Energy Efficiency and Conservation Block Grant Program (EECBGP) from the U.S. Department of Energy (DOE). These funds will be subgranted to GNA's successor—for building energy efficiency improvements. The award includes \$40,000 in vouchers for upgrades. DOE is currently selecting a technical advisor to perform an energy audit and develop the scope of work.

To ensure the continued operation of the shelter, the City Council approved a Program Services Agreement in January 2025 with Catholic Community Services of Southern Arizona, Inc. (CCS), which assumed operational control of the facility in February 2025. Without this merger, the shelter was at risk of closure due to financial challenges.

The Agreement provides transitional operational support of up to \$301,898, broken down as follows:

- \$196,797 in 2025
- \$105,131 in 2026

These funds are intended to offset projected shortfalls during the transition and may be scaled back if CCS secures additional funding sources. CCS is required to submit quarterly financial reports to the City outlining actual and projected revenues and expenses related to the emergency shelter. City funds may not be used to supplant other funding sources.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming**

## homeless again:

The City supports prevention strategies that assist extremely low-income individuals and families, especially those:

- Discharged from publicly funded institutions and systems of care
- Receiving services related to housing, health, employment, education, and youth development

These efforts are also being coordinated through the Cochise County Continuum of Care. While GNA has obtained some rapid rehousing resources, the City acknowledges that grant-dependent funding fluctuates annually, presenting a challenge to long-term stability. The City will continue to collaborate with service providers to ensure early intervention and case management systems are in place to prevent homelessness before it begins.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

This is being discussed at the Cochise County Continuum of Care. For several years, GNA did not receive ESG or rapid rehousing funding, due to State funding cuts. However, GNA does now have a small amount of funding to assist with rehousing. However, being grant funded, funding is unknown year-to-year.

Furthermore, the City will continue to work with homeless service providers to implement a cohesive, community-wide discharge coordination policy that can be successfully implemented to ensure that persons being discharged from publicly funded agencies and institutions do not become homeless upon release.

## Discussion

The City of Sierra Vista plays a strategic and supportive role in addressing homelessness. Although the City is not a direct service provider, it facilitates solutions through funding, partnership, and policy guidance. The City is committed to maintaining strong relationships with the Continuum of Care, nonprofit partners, and regional stakeholders to build an integrated, responsive, and sustainable system for preventing and ending homelessness in the community.

## **AP-75 Barriers to affordable housing – 91.220(j)**

### **Introduction:**

This section of the Annual Action Plan summarizes actions City of Sierra Vista will undertake during the program year to reduce barriers to affordable housing and influence whether the cost of housing or the incentives to develop, maintain, or improve affordable housing are affected by public policies, particularly those of the local jurisdiction. Such policies include land use controls, zoning ordinances, building codes, and policies that affect the return on residential investment.

### **Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

The City has several strategies that it utilizes to remove or ameliorate the negative effects of public policies that are barriers to affordable housing. In general, the City of Sierra Vista will continue to work with non-profit and for-profit housing developers and providers to increase the amount of affordable housing.

Sierra Vista does not put any limitations on growth. Through vehicles such as zoning ordinances, subdivision controls, permit systems, and housing codes and standards, the City has attempted to ensure the health, safety, and quality of life of its residents while minimizing the barriers that may impede the development of affordable housing.

The City has adopted its zoning and land use regulations to ensure they are as equitable and open as possible. Development standards, though they sometimes add costs to construction or rehabilitation, are necessary for the safety and health of residents. The City continues efforts to streamline and facilitate the permitting process locally. The City reviews building codes to ensure that non-life-safety codes are not adding cost. The City continues to have one of the lowest property tax rates in Arizona.

### **Discussion:**

Public policies can have a direct impact on barriers to affordable housing. Sierra Vista has recognized this fact and actively reviews its own processes to expose any barriers or obstacles to developing affordable and fair housing. The zoning and building codes and the City Master Plan do not create barriers to affordable housing directly, as there are affordable units within the City of Sierra Vista.

## **AP-85 Other Actions – 91.220(k)**

### **Introduction:**

This section of the Annual Action Plan describes the City of Sierra Vista' planned actions to carry out the following strategies outlined in the Strategic Plan:

- Foster and maintain affordable housing;
- Evaluate and reduce lead-based paint hazards;
- Reduce the number of poverty-level families;
- Develop institutional structure; and
- Enhance coordination.

### **Actions planned to address obstacles to meeting underserved needs**

The greatest challenge to meeting underserved needs in the coming year will be meeting the increased need for program activities with a limited amount of funding. To overcome this significant challenge, the City will work more efficiently, seek a greater level of collaboration with other agencies and organizations, and aggressively seek opportunities to leverage funds.

The percentage of public service projects and/or programs that can be supported by CDBG funds are limited yet create a large demand for funding. The City will continue to work with public service providers to expand services and become more of a resource for these providers.

Poverty levels have decreased between 2017 and 2022 (14.2% to 10.8%). It can be assumed that between 2017 and 2022 poverty has decreased due to continued economic growth in the United States following the "Great Recession" and COVID-19 Pandemic (ACS, S1701). Federal program funds being used are not designed to be anti-poverty programs, thus limiting the amount of resources available for such activities. The improvements that occur within CDBG eligible areas require that Section 3 workers are used, when feasible. Sierra Vista, however, is dependent on the availability of funding to accomplish infrastructure improvements.

The City, through the Consolidated Plan, shall seek to target federal funds, and other available resources, to residents that have traditionally not been served, or are underserved by previous programs. A strong emphasis will be placed on programmatic restructure that is not only compliant with changing rules and regulations, but make sense for today's economic climate, and ever-changing community structure.

### **Actions planned to foster and maintain affordable housing**

As noted above, the City could in later program years provide rental assistance and seek to develop affordable housing projects. The latter efforts will be limited because of the amount of funds available and the many competing needs.

However, the City recently conveyed residentially zoned lots to the Cochise Community College Residential Construction Program for building affordable single-family homes in the Fry Townsite target area, a partnership the City expects to continue. The City has enacted expedited permitting and fee

waivers for affordable housing projects. As previously mentioned, the City intends to allocate future CDBG funding towards carrying out rehabilitation of housing, through emergency home repairs, occupied by income-qualified households to better maintain the existing housing stock. The City has been working with existing mobile home park owners to remove or rehabilitate vacant dilapidated trailers and improve site conditions to expand the supply of available quality affordable housing opportunities in Sierra Vista. The City will continue to work through the Continuum of Care to identify the appropriate ways the City can better support social service providers in addressing homeless activities.

#### **Actions planned to reduce lead-based paint hazards**

The City will incorporate all HUD requirements concerning lead-based paint abatement into its housing rehabilitation programs, will see that program participants are informed about lead-based paint hazards and will see that all abatement work is undertaken by qualified contractors who have completed U.S. HUD and EPA lead training courses.

Several years ago, the Housing Authority of Cochise County implemented a lead-based paint rehabilitation program, they were able to abate all the paint in qualified homes when requested.

#### **Actions planned to reduce the number of poverty-level families**

Because the nature of poverty is complex and multi-faceted, the City will attempt to allocate CDBG funds for public services to very low-income households. CDBG can provide funding to meet critical basic needs, but these efforts are constrained by the amount of CDBG funds available and competing priority needs. Two public services activities, Better Work and emergency payment assistance through the United Way of Sierra Vista and Cochise County, Inc. will be offered in the upcoming program year. These activities will be targeted to lower-income households, with United Way's program focused on homeless prevention.

According to the 2018-2022 American Community Survey (ACS) estimates, at least 10.8% of people living in the City of Sierra Vista are at poverty level or below (ACS, S1701). The City of Sierra Vista does not possess the capacity or manpower to directly improve the poverty status of its citizens. However, the City supports non-profit groups, County and State efforts to move low-income persons to economic self-sufficiency or to a maximum level of economic independence.

#### **Actions planned to develop institutional structure**

The City has in place a strong institutional structure necessary to carry out its housing and community development strategies. The City's Community Development Department will administer the City's CDBG program, including annual funding allocations.

In conjunction with other City operating departments, the Community Development Department will also implement any public works project proposed by the 2024-2028 Consolidated Plan or any of the Annual Action Plans within the five-year planning period.

Accordingly, the Community Development Department and partnering non-profit agencies have

longstanding ties and an effective delivery system for social services to the City's youth, persons with special needs, and low- and moderate-income residents. The Community Development Department will integrate any affordable housing opportunities and public service activities proposed in the Action Plan with these on-going operations.

The City will continue to coordinate with various community groups to determine objectives and goals through the citizen participation process. These groups play a vital role in implementing the Five-Year Consolidated Plan and the Annual Action Plans, CAPERs, and any proposed Substantial Amendments. All stakeholders are welcomed and encouraged to participate in the implementation of this Consolidated Plan and Action Plan.

**Actions planned to enhance coordination between public and private housing and social service agencies**

The City maintains a close relationship with state, regional, and county organizations that aid low- and moderate-income persons or persons experiencing homelessness.

The City will work closely with local non-profit organizations to actively encourage housing programs for low- and moderate-income persons. Also, the Community Development Department will develop and maintain a positive relationship with the builders, developers, and financial institutions in the region.

This collaborative approach will assist in the creation and delivery of effective service delivery programs and affordable housing projects.

**Discussion:**

The City's actions planned to address obstacles to meeting underserved needs include activities in support of special needs assistance. Additionally, the City's actions to foster and maintain affordable housing include continued funding of programs and agencies that further the affordable housing goals of the City.

## Program Specific Requirements

### AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

**Introduction:**

The City has no income producing projects.

#### Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>0</b>

#### Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	100%

The City will spend 100% of next year's allocation on activities that directly benefit a low-to-moderate area and clientele connected to program services.